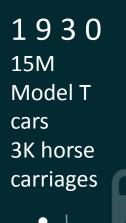


Transportation is facing unprecedented transformation

EVOLUTION

1900 20M horse carriages





2000 1.2B private cars 9M buses

ARIPRA,

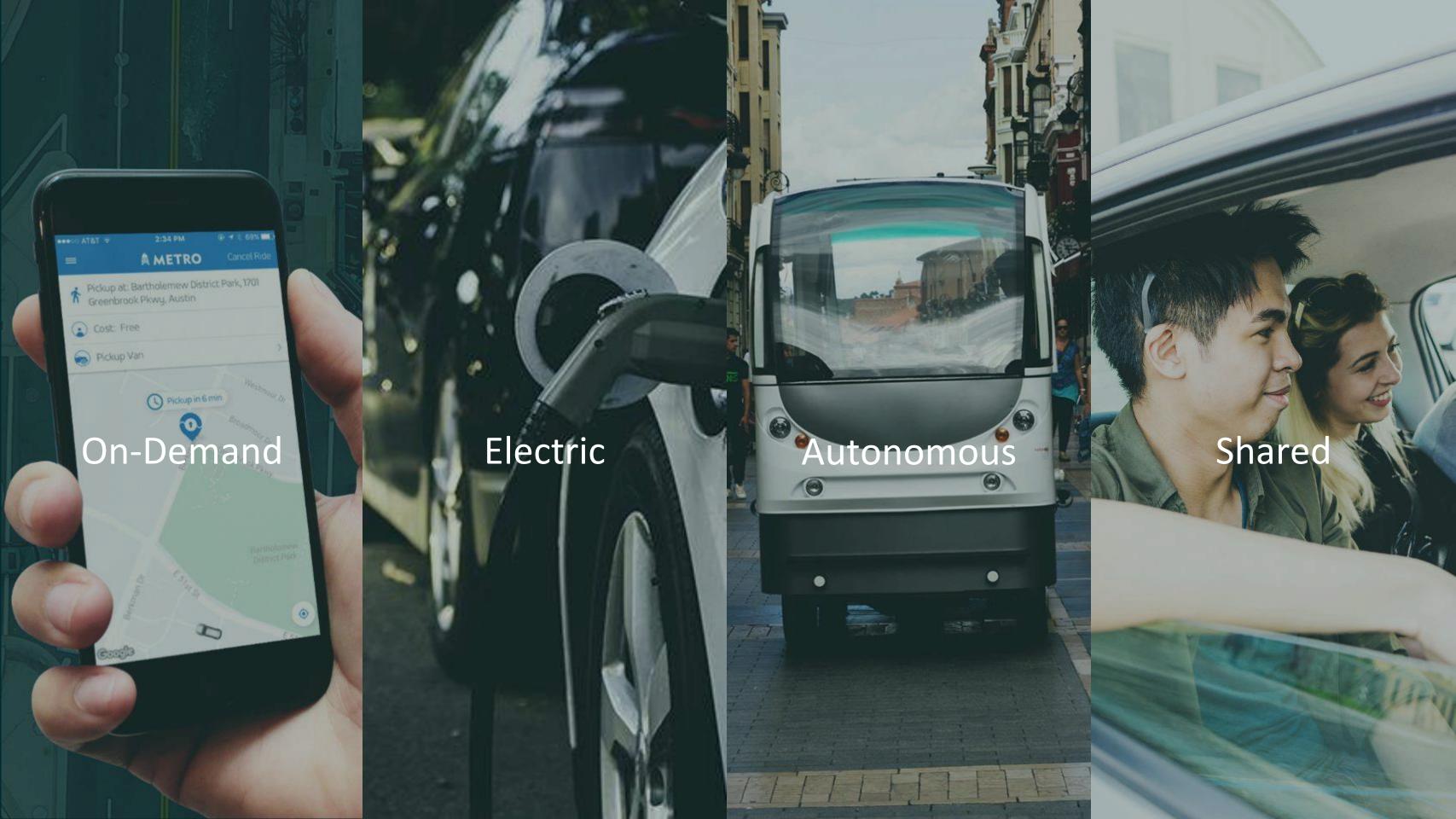
769M Global ridehail users



2025
On-demand,
electric,
autonomous, and
shared









To power the world's most efficient shared rides for cities, transit agencies, and private operators.

Via is the world's first on-demand transit system operating at global scale

40M

Shared rides since launch (2013)

2M+

rides per month

3x

Via efficiency vs competition

\$400M

Venture funding

1M+

Members in NYC, DC, Chicago, Amsterdam, and London

150+

Total # of Engineers



Via's Global



Via provides a range of on-demand mobility offerings

Transportation as a Service (TaaS)

Turnkey solution that includes technology plus drivers, vehicles, and operations management





Simulation

In-depth analysis to de-risk on-demand transit investments without deploying physical resources







Software as a Service (SaaS)

Tools and support for agencies who prefer to use their own drivers, vehicles and operators











Direct-to-Consumer (B2C)

Via's consumer-facing shared ride services, delivering 2 million shared rides per month





LONDON
BERLIN
AMSTERDAM

Lessons learned from partnerships with transit agencies

- 1. Data is gold. Mine it.
- 2. Focus on the customer
- 3. Startups and transit agencies can work well together, it just requires strong communication and an understanding of different operating models
- 4. Partnerships provide an opportunity for agencies to forge new internal ties
- 5. Service design is more flexible than you might think!



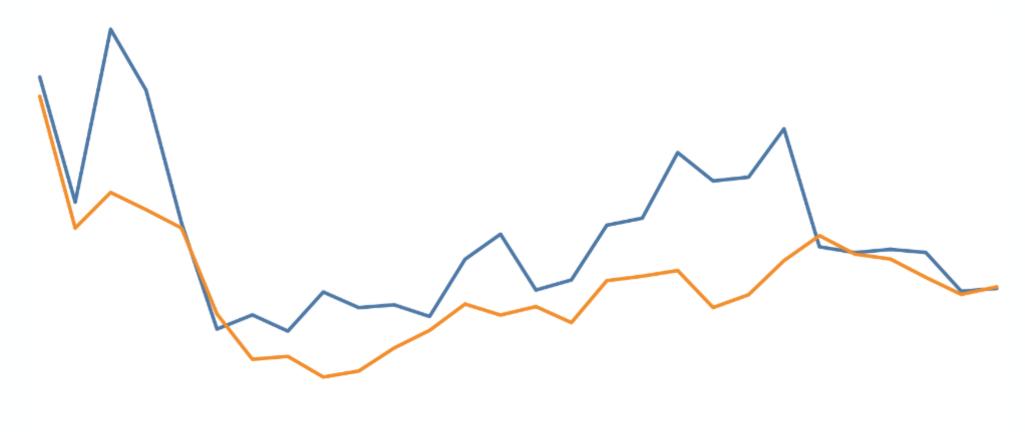
Can on-demand shared rides work in rural areas?

- Sittingbourne, UK (Population: 60K)
- Via dense urban areas (Population: **millions**)

Average utilization by hour

(riders/vehicle/hour)

Utilization rates



12:30

13:00

13:30

14:00

14:30

15:30

16:00

16:30

18:00

19:00

12:00

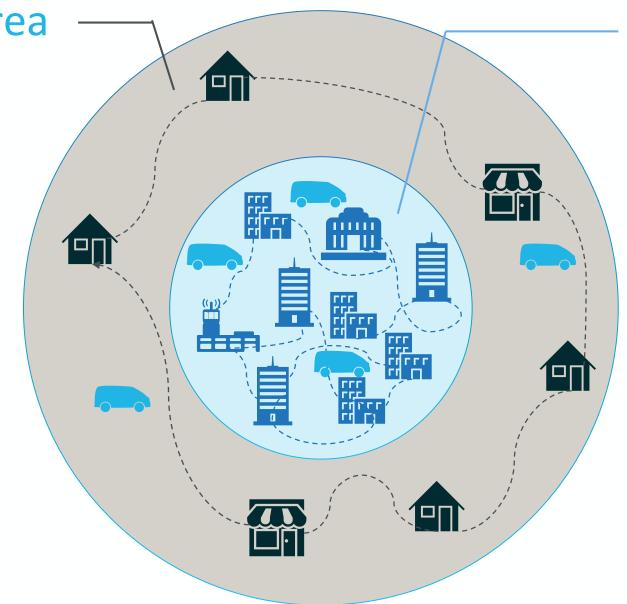
10:00

10:30

On-demand transit can be effective in rural, suburban, or dense urban environments

Suburban, low-density area

- Complements public transport that's inconvenient and requires long walks
- Reduces singleoccupancy vehicle trips
- Attracts riders without cars, elderly and families in need of reliable mobility
- Benefits vs. other alternatives leads to high vehicle utilization



Urban, high-density area

- Avoids most congested streets due to real-time dynamic routing
- Pools riders heading in the same direction (ie towards offices in the morning)
- Gets vehicles off of the roads during peak hours and can reduce overcrowding of buses and trains

Should on-demand shared rides complement or substitute public transport lines?

Complementing















Use cases focus on:

- Solving the first-/last-mile problem
- Improving utilization of existing high-capacity public transport modes (e.g. metro)
- Increasing modal share of shared public transportation
- Reducing single-occupancy vehicle trips and congestion

2

Substituting (parts of) public transport lines









Use cases focus on:

- Reducing costs from underutilized bus lines
- Improving flexibility (e.g. schedule, route) and convenience of the transit system
- Preparing for a shared, autonomous future
- Reducing single-occupancy vehicle trips and congestion

ON-DEMAND ADDRESSES FIXED TRANSIT CHALLENGES

Challenges of fixed-route transit



COVERAGE

Low density areas are underserved by transit



CONVENIENCE and **RELIABILITY**

Consumers now expect fast, quality service



CAPITAL

Infrastructure budgets are squeezed

Strengths of on-demand model

FIRST/LAST MILE

Connect riders to local transit stops

TECH-ENABLED and DYNAMIC

Appeal to younger, more demanding riders

AFFORDABLE

Pilot with limited upfront costs, and easily adapt



